

Gender Pay Report 2021**Introduction**

At Westbridge Furniture Designs Ltd, we are proud of our diverse workforce and are committed to ensuring that all our employees are treated equally and that everyone has the same opportunities for recognition, reward and career development.

This is the fifth gender pay report that Westbridge Furniture Designs Ltd has published and shows that our gender pay gap has decreased by 1.49% from 2019. For the purpose of this report we have discounted 2020 figures as it was heavily distorted due to the majority of staff being on furlough as a result of global covid-19 pandemic.

The gender pay gap is the difference in the average pay and bonuses of all men and all women across an organisation. Whilst we are confident that our gender pay gap is not caused by men and women being paid differently to do the same job, we do have a gender pay gap when we compare the overall average pay and bonuses for women and men.

Like many other businesses, our gender pay gap is driven by the fact that we have a higher proportion of men than women in more senior, higher-paid roles and by the fact that traditionally our manufacturing business areas, attracted a male bias workforce. To this end, we are determined to overcome any perceived or potential barriers to female career progression and to encourage female entry into the soft furnishings industry.

We recognise our gender pay gap is not just an issue of pay, it is also one of making sure we are continually challenging ourselves to become an employer of choice, which will enable us to attract and retain excellent people and help all of our employees to develop and progress.

Gender & Bonus Pay Gap

Our gender pay gap figures are based on a relevant workforce of 840 employees, our employee base is 75.71% male, 24.29% female split.

As of the snapshot date of 05 April 2021 the table below shows our overall mean and median gender pay gap and bonus pay gap. The percentage shown is the difference in overall mean and median pay and bonus between men and women.

Mean and Median Pay and Bonus Gap		
	Mean	Median
Gender Pay Gap	1.56%	8.41%
Bonus Pay Gap	47.77%	63.51%

Our gender pay gap is a result of more men filling senior positions, and manufacturing roles such as Upholsterers, Frame Assemblers, Mill Machinists etc (which represent a large proportion of our workforce) traditionally being perceived as male orientated by potential applicants.

Similarly, the bonus pay gap is also influenced by a larger number of men filling senior positions within the business and those individuals in senior management positions receiving relatively larger performance related bonuses.

Proportion of Males and Females in Each Pay Quartile

The table below shows the percentage of males and females in each pay quartile.

Proportion of employees in each pay quartile		
	Male	Female
Upper	80.4%	19.6%
Upper Middle	82.6%	17.4%
Lower Middle	70.1%	29.9%
Low Quartile	74.6%	25.4%

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When looking at pay differentials by quartile the table above shows that there is a gender pay gap in the two top quartiles of our business. However, analysis of our data for these quartiles shows that this pay gap does not arise from males being paid more than females doing the same role or, for that matter, the same level of management being paid differently. A review of the lower two quartiles, particularly the lower, is generally reflective of our male/female composition.

Recognising Our Gender Gap

We are committed to reducing our gender gap and to continue to support the development of all our colleagues into Senior Management roles. We are also continually looking to breakdown potential applicant perceptions about manufacturing roles through (amongst other things) the use of role models, through our management development programmes and apprenticeship schemes where there is an opportunity to welcome a new generation into the furnishings industry. Between 2017 and 2018 the bonus gap has reduced by 7.1% from 74.5% to 67.4%.

2021 Actions

During 2021 we have continued to review our gender pay gap, other key actions taken during 2021 include;

- HR Policies - we continuously review our HR policies to ensure they enable us to work towards an inclusive business, we have developed policies that promote diversity, inclusion and work-life balance for all employees.
- Recruitment – We encourage our employees to apply internally for roles across the business, allowing any employee who is looking to progress their career the chance to apply for a suitable role as they become available.
- Performance Development Review/ Succession Planning Processes – Through the implementation of PDR's and Succession Planning, we will start to identify future leadership talent across the business, ensuring that both male and female candidates are identified. Through this process we can start to take the necessary steps to ensure our successor pipelines are diverse and high potential employees are given the support and training that they need to take the next step in their career.

Statement

I confirm that Westbridge Furniture Designs Ltd is committed to the principle of gender pay equality and has prepared its 2021 gender pay gap results in line with mandatory requirements.



Gary Lasham
Chief Executive Officer
28 March 2022